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/'im,pakt/

verb: have a strong effect on someone or something

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from the top

This year, rather than a traditional Annual Report, we've chosen to share an Impact Report with you. IMPACT sets a powerful and inspiring tone for CAGP, where we've come from, what we've achieved, where we're headed.

A key focus for the CAGP Board this past year was crafting and launching a new strategic plan. In doing so, we naturally reflected on our accomplishments over the course of the previous plan; successes like setting up the CAGP Foundation, greatly expanding education, a first-ever Symposium for Chapter Chairs, growing our staff team enabling us to accomplish so much more, new research, launching a new designation for professional advisors - the MFA-P, Master Financial Advisor in Philanthropy. Throughout this Impact Report, you will see how the foundations laid by these past decisions and investments have had a dramatic impact on the reach and scope of work we are achieving together as an association.

We also know we can always do more, do better. CAGP is an important voice on tax policy and charitable giving, but as we rely heavily on the time and talent of highly-skilled (and busy!) volunteers, we sometimes fall short in providing sufficient, expert support to maximize impact. This is something we will continue to work on, and is a key pillar of the new strategic plan.

We expect the impact of having leaders from our vital Chapters engaged in the development of the new strategic plan will be immense. We now have a **collective** plan that will strive to meet our collective vision, and reach our intended impact of *A vibrant network and donor community embracing and advancing strategic charitable giving in Canada*.

While this report showcases our impact in 2019, in the new strategic plan our members will see attention put on the areas we know we need to strengthen to make **future impact**. We're particularly excited to be working with the CAGP Foundation to launch a new public-facing campaign – *Will Power* – that will make leaving a gift to a charity in a will common place; an initiative poised to have unprecedented impact for Canada's vital charities.

We've set the bar for our impact high but, like many of you, we find the challenge stimulating and motivating. We also know that when facing the inevitable challenges, it's our collective - our members, volunteers, leaders, supporters, partners - who will ultimately make impact possible.

Thank you!



Michelle OsborneChair of the Board of Directors



Ruth MacKenzie
President & CEO

- with thanks to the CAGP Board -

Michelle Osborne, CFRE - Chair Heather Powers - Vice Chair Amanda Stacey - Past Chair Ninette Bishay, CPA, CA - Treasurer Geoff Graham, CFRE - **Secretary** Yolanda Benoit Michael Blatchford Jill Nelson, CFRE

Beth Proven Conor Tapp Keith Thomson



22019 impact



1,780

people participated in courses and webinars



Master Financial Advisor-Philanthropy (MFA-P) designations



people reached through outreach and presentations

professional advisors engaged with us



We have now achieved 61/2 times more education and engagement across Canada since 2016, when the Foundation was established!

GOVERNMENT RELATIONS

HIGHLIGHTS

CEO quoted in Special Senate Committee Report

Member interest in GR demanded a full plenary session at national conference

We weighed in on a proposed legislative amendment regarding the tax treatment of employee stock options

Out front in gathering more information about the issue of gifts of life insurance in BC



commitee members

years of strategic government relations work

CAGP FOUNDATION





CAGP Board Members & **Foundation Board Members** are donors



\$487,960

raised in gifts and pledges



communities visited in 2019



OUR BIGGEST CONFERENCE YET!

attendees



reached 328.100 people



Tea consumed at the CAGP office =



Introduced



strategic plan, setting the stage for our future impact!



3 our thanks

CAGP's success relies heavily on the **20 Chapters across Canada** that are led by **153 passionate professionals** in gift planning who volunteer their time and expertise to represent CAGP in their regions. We can't thank them enough for their dedication and hard work!

Vancouver Island

Michelle Johnson - Chair Hilary Abbott Natasha Benn Laurie Bienert Alyson Dahl Kate Donahue Don Gordon Yvette Guigeno Lucy Hough Jennifer Jasechko Laurie Palmer Kaila Pilecki

Greater Vancouver Area

Aimée Lindenberger Co-Chair
Jane Westheuser - Co-Chair
Nicco Bautista
Karen Brown
Aubrie Girou
Nicole Jeschelnik
Kris Love
Leanne Poon
Darya Sawycky

Kamloops

Mike Todd

Jeannie Scarfe

Janice Williams

Alisa Coquet - Co-Chair Sarah Sandholm - Co-Chair Danalee Baker Margaret Chrumka Nena Jocic-Andrejevic Shelby Lomas

Alberta South

Sheelagh Mercier - Chair Heather Berezowski Kevin Davidson Susan Deike Karen Filbert Kathryne Gibson Rob Locke Neil Williams Ross Young Shirley Yurchi

Alberta North

Leona Yez - Chair Jaime Cordoba Laura Gadowsky Darlene Kowalchuk Randy Liedtke Matt Mandrusiak Deborah McKinnon Barb Noble Sherry Schaefer Christy Soholt Laura Svajlenko Leisa Tarr

Saskatchewan North

Stacey Schewaga - Chair Vicki Corbin Jen Pederson Trina Mortson Jay Stark

Saskatchewan South

Trina Owens - Chair Ticia Heward Kurtis Krug Jeff Norwig Leanne Posehn Crystal Schmalle Kaleta Strain

Manitoba

Pat Lilley - Chair Florence Carey Allison Cranmer Mia Dunn Janice Feuer Jackie Markstrom Rena Molinari Patrick O'Connor Lynda Ruban Stephen Webb

Windsor & Essex County

Patricia Valleau - Chair Lisa Kolody Martin Sobocan Kim Willis

Sarnia-Lambton

Jane Anema - Chair

Chatham-Kent

Lisa Caron - Chair Brad Davis Jodi Maroney Margery Muharrem Anne Taylor

London

Justin Pilon – Chair Gord Baptist Adam Chapman Trish Gergich Sue Hardy Vicki Hayter Linda O'Connor

Waterloo-Wellington

Jessica Wroblewski - Chair Heather Curran Rubin Kataki

Niagara-Golden Horseshoe

Ricky Piedrahita - Chair
Joanne Bedford-Harris
Darlene Bennett-Howes
Trevor Cooper
Joan Cosby
Carrie Gemmell
Tracy Geoffroy
Michael Longval
Shauna Reid
Tanya Rumble

Greater Toronto Area

Serena Hak - Chair Marisa Barlas Mikhael Bornstein Jackie Cooper Janice Correa Sandra Dow Becky Fallis Abdesh Furmah Tammy Garcia Aneil Gokhale Ann Gorwill Karen Hudson Daniel Kachani Winsor Pepall

Ottawa

Mitch Miller - Chair
Paul Brousseau
Megan Doyle Ray
Nadine Fowler
Katie Loftus
Brian McFarlane
Chelsea McIntyre
Jenny Mitchell
Maurice Prevost
Selva Trebert Sharman

Greater Montreal

Kim Cavener - Chair Michel Beauchamp Gérard Briand Josée Darche Gina Di Filippo Susan Elias Samar El Soufi Lucille Grimard Jeremy Hampson Nancy Lepage Antonietta Nicolo

Prince Edward Island

Kent Hudson - Chair Helen Chapman Myrtle Jenkins Smith Rosie Shaw

Nova Scotia

Lori Scott - Chair Sara Burke Doris Cameron Toni Croft Siobhan Doherty Liz Finney Jenna Joyce John MacDonald Arleen Stevens

Newfoundland & Labrador

Mike Kidney - Chair





3 our thanks

In addition to our Chapters, CAGP's work is supported by numerous committees that offer their expertise in support of the many aspects of our work nationally. We extend our deepest thanks to the following professionals:

Conference Local Host Committee (Regina)

Kurtis Krug - Co-Chair
Trina Owens - Co-Chair
Bev Cooper
Lisa Green
Maureen Harrison
Ticia Heward
Melissa Mann
Leanne Posehn
Hannah Sackville
Stacey Schewaga
Kaleta Strain

Conference Program Committee

Denise Fernandes - Chair Ryan Fraser Aneil Gokhale Lisa Green Erin Kuhns Ruth MacKenzie Melissa Mann Jill Nelson Alen Okanovic Charles O'Neil Lydia Potocnik Heather Powers Marcella Zanella

National Education Committee

Michelle Osborne - Acting Chair Erin Kuhns Janice Loomer Margolis Ruth MacKenzie Paul Nazareth Sara Neely Jill Nelson DeWayne Osborn Doug Puffer Bob Strachan

Government Relations Committee

Grant Monck - Chair
Malcolm Burrows
Terrance Carter
Elena Hoffstein
Robert Kleinman
Brenda Lee-Kennedy
Janice Loomer Margolis
Ruth MacKenzie
Susan Manwaring
Margaret Mason
Jill Nelson
Brad Offman
Michelle Osborne
Laily Pirbhai
Jo-Anne Ryan
Amanda Stacey
Slivia Ugolini
Ross Young

Membership Committee

Conor Tapp - Chair Yolanda Benoit Clare Levy Jen Pederson Paul Nazareth Jessica Thirgood



I truly value my CAGP membership as it has allowed me to connect with a wonderful community of committed professionals who share my passion for philanthropy and planned giving. It has also allowed me to hone and further my skills and knowledge in the area of philanthropic tax planning by obtaining my MFA-P™ designation. The formal structure and relevant content provided by the MFA-P™ course of study, has filled a big knowledge gap that existed for financial advisors and anyone seriously interested in philanthropic tax planning.

TINA TEHRANCHIAN, MA,

CFP®, CLU®, CHFC®, MFA-P™, FP Canada™ Fellow, Planned Giving Consultant at The Donor Motivation Program™





4 gratitude

from the CAGP foundation

\'gra-te-,t\"ud-,ty\"ud\\

noun: the quality of being thankful





from impact to gratitude!

We are immensely grateful to our donors and supporters, our volunteers and our leaders for so many reasons! These are just a few:

we are grateful for their confidence in us.

Their belief has been key to the growth and progress of our education program. Having dedicated in-house resources has amplified our ability to deliver. In the last 12 months there have been more advisors educated, more charities and fundraising professionals trained, more donors and partners engaged, than ever before in our history! We give special thanks to Donald K. Johnson, the Donor Motivation Program, Benefaction Foundation, Lawson Foundation and Susan Manwaring for their support in making this happen.

we are grateful for their loyalty.

We've always known that CAGP members are dedicated to our cause, but their commitment is evident from our own fundraising metrics. Our donor retention rate is more than 70% - well over the industry average of 45.5%! – and over 62% of our donors give to us through recurring gifts and pledges, allowing us to plan strategically.

I'm pleased to assist the Foundation with its work. We've all benefitted professionally as members of our Association; it's important to demonstrate it, for those who follow.

IAN M. FRASER MBA, FAHP, FCEP, Consultant in Philanthropy





4 gratitude

from the CAGP foundation

we are grateful for their vision.

One of our goals is to raise public awareness of every Canadian's ability to make a significant difference through legacy gifts. Through the generosity of far-sighted donors – the Rideau Hall Foundation, Toronto Foundation, John Blachford, Keith Thomson, Greg Lichti and an anonymous donor - we are on the cusp of launching a national behaviour change campaign, Will Power, that will demonstrate the power of gifts in wills to the general public, and accelerate a major source of funding for the charitable sector. Our own six legacy donors are an inspiration to us all!

we are grateful to our volunteers from coast to coast for the gift of their time, their talent and their treasure.

100% of the CAGP Board and the CAGP Foundation Board members are donors. We have also received support from local Chapters and we thank Greater Toronto and Greater Vancouver in particular for their generosity.

we are grateful to our leadership.

Our CAGP Foundation Board members and the additional volunteers who participate on our committees are the key to our success. The results speak for themselves: in 2019 we raised \$487,960 in gifts and pledges and our actual revenue was \$329,8456. Our endowment at The Winnipeg Foundation has grown by \$8,041 and now stands at \$24,400. Our goal is to build even more sustainability in the coming years.



Being involved with CAGP has transformed my professional life immeasurably for the better. I've found my "tribe", to quote Seth Godin, a wonderful, welcoming group of people that I am proud to serve with. I've put a gift in my will to the CAGP Foundation to make sure others can experience the same kind of transformation.

MICHELLE JOHNSON,

National Donor Relations Manager, Wilderness Committee and Chair, Vancouver Island Chapter, British Columbia



4 gratitude

from the CAGP foundation



For all of this, we express our gratitude. We could not do it without you.



CAGP Foundation Board

Darren Pries-Klassen - Chair

Beth Proven - Vice Chair

Andrew Valentine - Secretary

Ross Young - Treasurer

Chelsea McIntyre

Brad Offman

Andrea Robertson

Marcella Zanella

Additional Volunteers

Joan Blight

Cary Gaymond

Geoff Graham

Greg Lichti

Sara Neely

Jill Nelson

Charles O'Neil

Michelle Osborne

Doug Puffer

Keith Thomson



CAGP is not just an addition, but IS an integral part of my legacy giving career growth in Canada, from my first baby-steps at the Original Canadian Gift Planning course in 2009, to being a plenary speaker at the 2018 national conference on strategic philanthropy. I believe my volunteering is ensuring CAGP's strong presence and relevance locally, and my donations in support of the CAGP Foundation are ensuring its strong future, Canada-wide.

ALEN OKANOVIC,

Manager, Legacy Giving, Canadian Red Cross





4 gratitude from the CAGP foundation

We're eternally grateful to our growing family of donors for demonstrating their belief in the vision we share with CAGP of a better world through strategic charitable giving.

Our 2019 Donors and Supporters

\$500,000+

Donald K. Johnson

\$50,000+

Benefaction Foundation Rideau Hall Foundation Toronto Foundation

\$25,000+

John Blachford

The Donor Motivation Program

\$10,000+

Lawson Foundation
Susan Manwaring
Private Giving Foundation

Ross B. & Alison Young

\$5,000+

CAGP Greater Toronto Area Chapter
Carters Law Firm
Kim Cavener
Sandra Dow
Jeremy Hampson
Greg Lichti
Ruth MacKenzie
Darren & Monika Pries-Klassen

And one donor who preferred to remain anonymous

\$2,500+

Rod Abbott Yolanda Benoit Blackwood Family Enterprise Services Leah Eustace Calvin Fong Geoff C. Graham & James B. Tee Peggy Killeen

Tony Lee
Margaret Mason
Grant Monck
Sara Neely
Jill Nelson
Charles O'Neil
Michelle M.B. Osborne

Roger Lee

Beth Proven
Gregory Snider
Amanda Stacey
Jasmine Sweatman
Andrew Valentine

\$1.000+

Michael Blatchford
Joan Blight
CAGP Greater Vancouver Chapter
lan Fraser
Doug & Carla Funk
Paul & Chastity Nazareth
Heather Powers
Doug Puffer
Raymond James Canada Foundation
Christopher & Alison Richardson

Christopher & Alison Richardson Lorna Somers Jay Stark Conor Tapp Marcella Zanella

\$500+

Rick & Colleen Braun-Janzen
Malcolm Burrows
Doris Cameron
Ryan Fraser
Carmela Guerriero
Linda Lindsay
Marilyn Monson
Jen Pederson
Ligia Peña
Julia Roudakova
Janice Williams

\$250+

Ninette Bishay
Florence Carey
Eli Clarke
Jacqueline Cooper
Paola Coronado Hass
Janice Feuer
Leila Fiouzi
Kathryne R. Gibson
Phil Levson & Sherry Dahl
David Love
Jackie & Kurt Markstrom
Chelsea McIntyre
Sheelagh Mercier

Brad Offman

David Woo



4 gratitude from the CAGP foundation

Our 2019 Donors and Supporters continued

\$100+

Cathy Auld Penelope Burk

CAGP Ottawa Chapter

Barbara Chambers

Claude Drouin

Mia Dunn

André Franche

Deborah J. Legrove

Clare Levy

Frank Lockington

Janice Loomer Margolis

Meredith Meads

Gordon Moir

Maurice Prevost

Thomas G. Riglar

Lori Scott

Anne Thibodeau

Silvia Ugolini

Jennifer Walsom

Anne Marie Watson

Leona Yez

Up to \$100

Kate Bake-Paterson

Renee Beneteau

CAGP London Chapter

Joan Cosby

Lorraine Decock

Colleen DeJager

Simona Dobransky

Denise Fernandes

Liza Fernandes

Rory Green

Mary Hamilton

Brenda McEachern Keen

Irma McKenzie

Mitch Miller

Jenny Mitchell

Alen Okanovic

Ana Plotnicoff

Janice St-Denis

Ingrid Tsui

Stephen Webb

Jessica Wroblewski

Legacy Donors

Michelle Johnson

Ruth MacKenzie

Chelsea McIntyre

Paul C.S.C. Nazareth

Beth Proven

Keith Thomson

5 the money

| | National Office | | C | Chapters | | CAGP Foundation | | Total 2019 | | Total 2018 | |
|---|--------------------|----------|----|----------|----|------------------------|----|------------|----|------------|--|
| REVENUE | | | | | | | | | | | |
| Conference | \$ | 520,181 | \$ | | \$ | | \$ | 520,181 | \$ | 411,197 | |
| Membership fees | | 299,890 | | | | | | 299,890 | | 298,297 | |
| Education courses | | | | | | 272,658 | | 272,658 | | 295,085 | |
| Leave A Legacy sponsorships | | | | 274,403 | | | | 274,403 | | 229,679 | |
| Donations | | | | | | 261,873 | | 261,873 | | 204,614 | |
| Chapter events | | | | 79,973 | | | | 79,973 | | 74,094 | |
| Job postings | | 33,000 | | | | | | 33,000 | | 32,738 | |
| Sponsorships | | | | 17,375 | | | | 17,375 | | 25,995 | |
| Interest and other | | 30,971 | | 8,856 | | | | 39,827 | | 15,194 | |
| | \$ | 884,042 | \$ | 380,607 | \$ | 534,531 | \$ | 1,799,180 | \$ | 1,586,893 | |
| EXPENSES | | | | | | | | | | | |
| Salaries and benefits | \$ | 302,580 | \$ | | \$ | 216,812 | \$ | 519,392 | \$ | 445,401 | |
| Conference expenses | | 425,573 | | | | | | 425,573 | | 356,303 | |
| Leave a Legacy | | | | 256,415 | | | | 256,415 | | 196,180 | |
| Meals, travel and accommodation | | 34,657 | | | | 95,892 | | 130,549 | | 155,172 | |
| Administration | | 60,192 | | 43,683 | | 20,584 | | 124,459 | | 129,435 | |
| Chapter events | | | | 100,511 | | | | 100,511 | | 89,267 | |
| Professional fees | | 50,197 | | | | 24,571 | | 74,768 | | 88,057 | |
| Will Power Legacy Campaign | | | | | | 56,661 | | 56,661 | | | |
| Fundraising | | | | | | 50,919 | | 50,919 | | 19,510 | |
| Rent | | 23,548 | | | | 14,665 | | 38,213 | | 37,457 | |
| Memberships and honorariums | | 7,486 | | - | | 27,222 | | 34,708 | | 31,285 | |
| | \$ | 904,233 | \$ | 400,609 | \$ | 507,326 | \$ | 1,812,168 | \$ | 1,548,067 | |
| NET REVENUE (EXPENSES) BEFORE INTER-FUND TRANSACTIONS | \$ | (20,191) | \$ | (20,002) | \$ | 27,205 | \$ | (12,988) | \$ | 38,826 | |
| Management fee | \$ | 74,500 | | | | (74,500) | | | | | |
| Contributions from Chapters to CAGP Foundation | | | | (6,300) | | 6,300 | | | | | |
| Chapter grants | | (30,175) | | 30,175 | | | | | | | |
| Conference bursaries | | 17,112 | | (17,112) | | | | | | | |
| NET REVENUE (EXPENSES) FOR THE YEAR | \$ | 41,246 | \$ | (13,239) | \$ | (40,995) | \$ | (12,988) | \$ | 38,826 | |



CAGP is a great organization that has played an important role in both my personal career and my professional practice. As part of the Government Relations Committee, we have worked together to be a critical voice advocating for tax policy and legislation that is favourable to charitable giving and estate planning, something that is very important to me. The charity and advisor colleagues I have worked with through CAGP have become one of my most essential career networks, ultimately enabling me to be a better lawyer providing better service to my clients.

ELENA HOFFSTEIN,

Lawyer at Miller Thomson LLP





6 our people

LAURIE FOX

Director, National Legacy Campaign

DELANEY JACKSON

Executive Assistant & Office Coordinator

PEGGY KILLEEN

Development Director, CAGP Foundation

LARA KINNEAR

Education & Conference Assistant

ERIN KUHNS

Manager, Education & Training

CLARE LEVY

Communications & Stakeholder Relations Specialist

RUTH MACKENZIE

President & CEO, CAGP / Executive Director, CAGP Foundation

PAUL NAZARETH

Vice-President, Education & Development

JESSICA THIRGOOD

Coordinator, Membership & Development

SHARON TORLEY

Finance Manager



If a person decides to establish a career in the charitable sector, they will quickly realize they need the CAGP for career development. Fundraisers are in a relationship business and need to connect with fellow peers in many ways, for a variety of reasons. For the price of a CAGP membership, you receive an amazing number of benefits; the greatest of which is connectivity with fellow members at all levels of the career spectrum. I am proud of my long-term association with CAGP. The organization means a great deal to me and I hope at the end of my career, I have represented it well.

RICKY PIEDRAHITA.

Senior Gift Planner, The Salvation Army and Chair, Niagara Golden Horseshoe Chapter, Ontario



